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BUSINESSLEA Full Name: Estelle Meiring Position: Director at Paragon Architects Main Activity of the Company: Architecture Date and Place of Birth: August 22, 1979, Johannesburg Education: BArch, University of Pretoria; MSc (property development), University of the Witwatersrand First Job: Part-time cashier in a clothing store when I was a student Career History Prior to Current Position: I have been at Paragon for 14 years. Prior to that, I worked for R&L Architects, a small architectural office in Pretoria, and then moved to London, where I worked for an architectural firm called Broadway Malyan Size of First Pay Packet: R5 000, as a candidate architect First Job with Present Group: Professional architect Value of Assets under Your Control: Not stated Number of People under Your Leadership: 107 Management Style: I adjust my approach, depending on the specific person or team that I am dealing with Personal Best Achievement: Completing my MSc degree a few months after my twins were born, while also holding down a full-time job Professional Best Achievement: Not stated Person Who Has Had the Biggest Influence on Your Life: My parents Person Who Has Had the Biggest Influence on Your Career: Anthony Orelowitz, one of the founding directors of Estelle Meiring Paragon **Architects**

Paragon Person You Would Most Like to Meet: Facebook COO Sheryl Sandberg Businessperson Who Has Impressed You Most: Sheryl Sandberg Philosophy of Life: Look for the magic in the ordinary; find pleasure in the small, simple things in life, and you will have a never-ending source of delight Biggest Ever Opportunity: Joining Paragon when it had 15 staff members only and playing a part in building it into the big company that it is today Biggest Ever Disappointment: Not stated Hope for the Future: That this generation curbs global warming Favourite Reading: The Dovekeepers, by Alice Hoffman Favourite TV Programme: Not stated Favourite Food/Drink: My mother's roast chicken Favourite Music: I listen to almost anything, depending on my mood on the day Favourite Sport: I do not watch sports on TV at all Favourite Website: Not stated Hobbies: I occasionally show and breed Irish setters Car: A Nissan X-trail Pets: Three Irish setters and a spaniel Miscellaneous Dislikes: People who interrupt you while you are talking **Favourite Other South African** Company: Woolworths Favourite Foreign Company: Apple Married: To Louis, since October 18, 2008 Children: Viaan and Mia, aged almost four

Clubs: Not stated



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